

## **Minutes of the Control Systems Society Board of Governors Meeting**

**June 7, 2022**

**Zoom in lieu of New Orleans, USA**

### **1. Call to Order and Approval of Agenda**

President T. Parisini called the meeting of the Control Systems Society (CSS) Board of Governors (BoG) to order at 1:05 PM (Eastern Time, US) on June 7, 2022. He welcomed all attendees and reminded BoG about the objectives of the meeting. Meeting procedures were reviewed, including the mechanism for voting on motions using Zoom. The following members of the BoG were in attendance:

- Abramovitch, D.
- Batten, B.
- Beck, C.
- Cassandras, C.
- Cortés, J.
- Di Benedetto, M. D.
- Egerstedt, M.
- Franco, E.
- Glavaski, S.
- Heemels, M.
- Hespanha, J.
- How, J.
- Ishii, H.
- Ito, H.
- Kerrigan, E.
- Krstic, M.
- Leonard, N.
- Parisini, T.
- Paschalidis, I.
- Pettersen, K.
- Prieur, C.
- Spurgeon, S.
- Sun, J.
- Tarbouriech, S.
- Wan, Y.
- Zeilinger, M.

Additionally, the following visitors attended the meeting:

- Howland, V.
- Annaswamy, A.
- Chong, E.
- Farrell, J.
- Ferrara, A.

2. Approval of Minutes

Quorum was established, and the meeting agenda approved with one abstention. Next, the minutes of the BoG meeting of December 2021, held virtually were approved with two abstentions.

3. Approval of Record of Electronic Motions of January, 2022. Next, the record of approval by BoG of an electronic motion was approved with one abstention.

4. Consent Agenda

Parisini asked the BoG for approval of the consent agenda, and received approval with two abstentions.

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### Action Items

The Chair of the CSS Nominating Committee A. Annaswamy presented the following motion.

- **Motion:** *To approve the 2023 Executive Committee Slate.*

\*\*The following three individuals were requested to recuse themselves from the meeting, and invited back in after the discussions: Jonathan How, Kristin Pettersen and Ian Petersen

President: Magnus Egerstedt  
Past President: Thomas Parisini  
VP-Conference Activities: Carolyn Beck  
VP-Diversity, Outreach & Development: Hideaki Ishii  
VP-Finance Activities: Jonathan How  
VP-Member Activities: Kristin Pettersen  
VP-Publication Activities: Yannis Paschalidis  
VP-Technical Activities: Ian Petersen  
Director of Operations: Antonella Ferrara

As Chair of the Nominating Committee, Annaswamy provided the background on the Nominating Committee and its duties and procedures. A short discussion of the candidates followed. The motion passed unanimously.

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President Parisini then presented the following motion.

- **Motion:** *To establish a Graduate Collaboration Fellowship Program supporting up to 10 outstanding graduate students per year from accredited academic institutions in developing countries. The awardee receives up to \$10,000 of financial support for visiting groups internationally to carry out collaborative research. The host/mentor is a researcher in a different country, willing to supervise the student in collaboration with the student's advisor. This program is going to run initially for 3 years.*

Parisini went over the background of the motion. This is a three-year experimental program

that aims to promote diversity in CSS by supporting graduate students in developing geographical regions. It will be funded by the CSS Fund and is aligned with its scope. The program will provide financial support to outstanding graduate students to initiate collaborative research work in partnership with researchers at institutions in well-developed countries. Upon approval by BoG, the program will have to be approved by the IEEE Foundation and subsequently by TABARC and TAB. Parisini mentioned that the program had received enthusiastic support from industry, and that in the future it could be showcased to raise money for the CSS Fund. Paschalidis expressed strong support for the program, noting the parallelism with programs funded by countries to facilitate the transfer of ideas and establish collaboration pipelines for students that otherwise would not have the money to travel and do the research.

There was no follow-up discussion, and the motion passed unanimously.

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Vice President for Publication Activities Y. Paschalidis presented the following motion.

- **Motion:** *To increase the 2022 page budget of the IEEE Transactions on Automatic Control from 6500 to 7000 pages.*

Paschalidis explained that the increase will reduce the backlog (currently 1 year for full papers and 11 months for technical notes). J. How sought clarification as to whether the motion was limited to 2022, or also included the page budget for 2023. Paschalidis clarified that this was only for 2022, and that the next motion indeed detailed the page budgets for all journals for 2023.

The motion was approved unanimously.

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Vice President - Publication Activities Paschalidis presented the following motion.

- **Motion:** *To approve the 2023 page budget requests of the CSS journals.*

Paschalidis explained that the requests are in line with IEEE and EiC projections. With respect to the approved 2022 page budgets, there is an increase of 500 pages for TAC, 200 for TCST, 300 for L-CSS, and 200 for OJC-SYS. Parisini asked whether there was a plan in place to streamline the process of page allocation, since every year we seem to have to adjust the numbers. Paschalidis mentioned that ExCom was considering two possible actions: eliminating the printed versions and eliminating the issues (i.e., each journal having a single volume per year). He will start by checking with the EICs. M. Egerstedt expressed support for the idea of eliminating the printed versions.

The motion was put to a vote and approved unanimously.

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Vice President for Publication Activities Paschalidis presented the following motion.

- **Motion:** *To set nominal terms for Senior Editors of all CSS publications as follows (all terms indicated are maximums and subject to CSS's normal annual appointment process): Initial appointment for a duration of 3 years, one possible reappointment for a duration of 3 years, and, in exceptional circumstances, a third reappointment of 2 years, for a total term not to exceed 3+3+2 years. This rule applies retroactively.*

Paschalidis explained that CSS follows an annual appointment for all volunteers, including ExCom members, continuing editors-in-chief, editors, associate editors, and chairs of technical committees. Term limits help the Society in succession planning and remove some of the uncertainty associated with the year-to-year appointment process. IEEE is encouraging all societies to adopt term limits as broadly as possible. As approved by BoG in December 2005, Editors-in-Chiefs have an initial appointment for a maximum of 5 years with a possible reappointment for a maximum of 3 years and Associate Editors have initial appointments for a maximum of 3 years with a possible reappointment for a maximum of 3 years. Except for TAC, no journal has approved term limits for Senior Editors, which is something this motion seeks to fix. The proposed 3+3+2 term limit structure aligns with that of EICs.

The motion was approved unanimously.

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Vice President for Publication Activities Paschalidis presented the following motion.

- **Motion:** *To increase the budget of the TCST Editorial Assistant for the period 2023-2024 by an amount not to exceed \$18,500.*

Paschalidis explained that this motion addresses recent HR management changes made at The Ohio State University in 2022, where employees have been re-classified according to their skill and experience levels. As a consequence, salary adjustments must be made to comply with new classification levels, and the TCST Editorial Assistant needs to move from Level S1 to Level S2 in FY2023.

Parisini reminded BoG that TCST just went through a major transition from Manuscript Central to Paperplaza, and the assistant played a significant role in essentially maintaining two systems in parallel to handle papers. Egerstedt noted that money spent in supporting our volunteers is money well spent.

The motion was approved unanimously.

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Vice President for Conference Activities C. Beck introduced the following motion.

- **Motion:** *To approve the revised budget for CCTA 2022 to make it hybrid.*

Beck explained that the General Co-Chairs, Fabrizio Dabbene and Alessandro Beghi, and the Finance Chair, Angelo Cenedese, have revised the conference budget to allow for a hybrid mode of conference participation. The original budget was approved before the pandemic. The budget has been revised to introduce new fee categories for virtual attendees, an anticipated reduction in anticipated in-person attendance, and a reduction in surplus. In the revision, the expected in-person registrants are 190, expected virtual registrants with paper are 100, and expected virtual registrants without paper is 0 (this is a conservative estimate). In-person registration fees remain the same as in the original budget. For virtual attendees, the cost of participation with paper is €130 (without paper, €120) and for student participants with or without paper, €60. The overall surplus of the revised budget is 14% of expenses, which is below the 20% threshold under which IEEE normally operates. Beck has checked with IEEE to confirm this is ok given the special circumstances post-pandemic.

Parisini emphasized that the registrant numbers are very conservative. For reference, at the upcoming ECC in July, in-person attendance is at 78% and there are new registrations every day. He also pointed out that students will still participate in the conference banquet under the new budget. How asked why not make the cost of virtual participation without paper lower to make it more attractive. Beck noted the fact that, given the conservative estimates, this will not affect the budget, and she will pass the suggestion along to the GCs.

The motion was approved unanimously.

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Vice President for Conference Activities Beck introduced the following motion.

- ***Motion:*** *To approve Milan (MiCO) as the venue for CDC 2024.*

Beck reminded BoG that the General Co-chairs are Maria Prandini and Luca Zaccarian (approved by BoG in Dec 2020) and the Program Chair is Sophie Tarbouriech (approved by BoG in Dec. 2021). The location selected is the Milano Convention Center (MiCo, <https://www.micomilano.it>), the newest and largest conference center in Italy with over 70 modular rooms seating from 20 to 2000 people, and approximately 50,000 square meters of exhibition space. MiCo is located in the vibrant CityLife section of Milano, at the “Portello” underground stop, with a full range of accommodation facilities within a short walking distance.

Egerstedt asked about hotel accommodations and Beck explained that there is a large pool of nearby hotels. He also asked about how the weather in Milan in December, and Parisini responded that it can get cold, but there is a wide range of leisure activities that can still be done indoors. Cortes asked whether our conference will be the only one running during that time at the convention center, and Beck responded that likely not, given the size of the venue. She mentioned that we certainly want our own space within the venue. Annaswammy mentioned that it would be nice to have a dedicated area, as being spread out could have an impact on visitors getting lost. How expressed support for this. D. Abramovitch reported on the success that ACC has recently had with remote participation in workshops, where attendance has basically doubled. He asked Beck to make sure hybrid/virtual participation is accommodated in the organization of CDC'24. The availability of facilities and technological functionality is to be expected given that the venue is a modern convention center. Parisini pointed to the possibility of putting some CSS money into helping GCs accommodate some form of hybrid/virtual participation in our conferences. Egerstedt supported the idea, noting that the post-pandemic world is definitely different and we need to adapt to accommodate this. This discussion led J. Farell to raise the broader issue of virtual versus in-person registrations and their associated costs. This discussion was postponed to later in the meeting, right before the presentation of the informational motions.

This motion was approved unanimously.

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Vice President for Conference Activities Beck introduced the following motion.

- ***Motion:*** *To approve December 17-19, 2024 as the dates for CDC 2024.*

Beck explained that the motion had the same background as the previous one. December 16, 2024 would be the day dedicated to workshops.

There was no discussion and the motion was approved unanimously.

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Vice President for Conference Activities Beck introduced the following motion.

- ***Motion:*** *To approve the preliminary budget for CDC 2024.*

The motion has the same background as the previous two ones. The expected number of participants is 1550 and the expected surplus is 20% of the total expenses. Advance registration fees are €670 for CSS Members, €700 for IEEE Member, €335 CSS Student Member, €350 for IEEE Student Member, and €910 Non-member. In-person registration fees are €840 for CSS Members, €870 for IEEE Member, €420 CSS Student Member, €435 for IEEE Student Member, and €1140 Non-member. These numbers are inline with previous CDC conferences. Egerstedt noted that it is a bit shocking to see a number larger than €1000, but that indeed this was already the case at the recent ICRA conference held in Philadelphia. How asked whether 1550 expected participants was reasonable, and Parisini responded affirmatively, noting that Italy is regularly the second contributor of papers to CDC.

The motion was approved with one abstention.

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Vice President for Member Activities M. Di Benedetto introduced the following motion.

- ***Motion:*** *To fund the implementation in PaperPlaza of the possibility of joining CSS directly from the conference website as an extra registration item.*

Di Benedetto presented the motion and gave the background on this. Di Benedetto presented the motion, explaining that it seeks funding to implement the possibility for IEEE members to join CSS when registering at CDC and CCTAs and, that way, enjoy discounted conference registration fees. Currently, there is a \$30 difference (\$15 for students) between IEEE member and CSS member registration fees, which is more than the cost of joining CSS for an IEEE regular member (\$25, and for a student member, \$5). The motion seeks funds to carry out the necessary software development by PaperPlaza to validate IEEE membership in real time and reduce the registration rate in case a non-CSS member elects to purchase membership. This is a one-time cost that will benefit all conferences we organize in the future.

Parisini said it is a great idea to make joining CSS easier. C. Prieur asked whether the system will check whether somebody is a student member and Di Benedetto responded affirmatively.

The motion was approved unanimously.

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Vice President for Member Activities DiBenedetto introduced the following motion.

- **Motion:** *To increase the budget for student support to offer to CSS student members one pre-CDC and CCTA workshops free of charge.*

Di Benedetto explained that the motion seeks to increase the benefits of CSS to our students by offering them a free workshop registration at CDC and CCTA. Workshops have an important educational interest, and this initiative would allow more students to benefit from them while increasing the participation in them. This initiative complements the current Student Travel Award (STA) program, which allows students to receive free registration for CDC and CCTA conferences, and if there is budget capacity, also a number of hotel nights. Awards will be managed by the Student Activities Committee, which currently oversees the STA program. The budget requested in the motion could accommodate about 70 workshop registrations.

K. Pettersen asked if this initiative was open to all student members, something that Di Benedetto confirmed. Parisini and Beck expressed support for the idea, noting that students will be happy to see this option. Abramovitch shared the successful quasi-hybrid model for running workshops at ACC. How asked whether the requested amount was sufficient and worried about constraining the demand. Regarding remote participation, C. Cassandras expressed conflicting views. On the positive side, he noted the accessibility of our conferences. On the negative one, the lack of engagement of remote participants. He expressed support for recordings, rather than synchronous remote participation, as the way to go. How proposed an amendment to the motion to increase the budget to \$15K.

The amended motion was seconded and approved with two abstentions. BoG then voted on the amended motion, which was also approved with two abstentions.

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Vice President for Technical Activities J. Sun introduced the following motion.

- **Motion:** *To approve the 2022 CSS-Day budget.*

Sun explained that CSS is launching the CSS-Day initiative to celebrate CSS's impact on technology, education, and society, to reach out and engage the broader community, and to improve visibility and diversity. The budget is requested to support the digital platform for online talks and panels, a video competition, and events at IEEE local chapters. The itemized budget is as follows: \$2,000 for video contest prizes, \$7,000 for chapter activities, and \$20,000 for the digital platform.

There was no discussion and the motion was approved with two abstentions.

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Vice President for Diversity, Outreach & Development H. Ishii introduced the following motion.

- **Motion:** *To increase the budget for the Women in Control Committee.*

Ishii explained that the Women in Control Committee regularly organizes lunch meetings at the ACC and CDC every year, and the annual budget of \$10,000 is just enough for these events. The increase in budget seeks to provide funding to hold additional events promoting diversity and inclusion at CDC and CCTA.

There was no discussion and the motion was approved unanimously.

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Vice President for Diversity, Outreach & Development Ishii introduced the following motion.

- ***Motion:*** *To establish a "CSS Reimbursement Grants for Child Care" initiative at CDC and CCTA for the triennium 2023-2025.*

Ishii explained that the program was previously approved for the triennium 2019-2021, but never implemented because of the COVID-19 pandemic. The motion seeks to restart the program. The program seeks to provide limited financial support to parents while attending CSS-sponsored conferences CDC/CCTA. A number of societies (SIAM, APS, AMS, AACC, and other IEEE societies, like ComSoc) have similar programs in place. The program is designed to ensure that neither CSS nor conference assumes any liability. A two-step review process gives prospective applicants a chance to plan ahead of time. If requests exceed available funding, preference will be given to applicants in the early stages of their careers, presenting at the meeting, or who are IEEE CSS members. After the triennium, the program will be re-evaluated.

Pettersen sought clarification regarding the implementation two-step approval process and Cortes clarified that the first round selects the approved applications based on the availability of funds while the second ensures that the incurred costs are compliant with the program intent.

The motion passed unanimously.

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Before the presentation of the informational items, Parisini invited a follow-up discussion on the topic of conference registration fees for virtual/hybrid participation.

He invited Farrell to elaborate on the point he had made earlier in the discussion of the CDC'24 venue. Farrell explained that remote participation reduces the expenses in food and beverage for the conferences, but increases the expenses associated with AV equipment and internet. Rather than dealing with the registration fees for remote participation on a conference-by-conference basis, Farrell suggested that CSS should pro-actively set up a policy that conference organizers can resort to. His proposal was that registration fees for either in-person or remote participation should be the same.

Abramovitch pointed out that remote participation enables us to do outreach beyond our usual participants, something that traditionally we have not been good at. He also pointed out that the cost of food and beverage is larger than AV equipment and internet, so the registration fees should reflect that. Farrell liked the idea of using pre-conference workshops as an outreach tool. Egerstedt also expressed support for it, and said that the post-pandemic world is different from the pre-pandemic one, and it is clear that we need to adjust to it. In his opinion, there are certain aspects of our conferences that are clear candidates for some form of remote participation, like plenaries, workshops, and tutorials, and there are others where it might become too cumbersome, like regular sessions. He liked the idea of setting up a policy as a society. He also remarked that he has yet to attend a virtual conference where remote participation has been engaging and widely successful. Cassandras raised the point that remote participation can take many different forms and mean different things to different people (synchronous participation, availability of after-the-fact recordings, etc.). Parisini said that as a society we need to decide where we want to go and we must listen to the needs and desires of our members, so he suggested polling them. In

his opinion, conferences serve two main purposes: delivering content and facilitating interactions. He noted that the majority of questions and participation at this very BoG meeting were coming from people physically present in the conference. Abramovitch echoed the thought that the move to remote forms of participation is in fact a societal trend. As part of the organizing committee of this ACC, he believes that virtual/hybrid modes of participation provide resilience: asking authors to prepare videos of their talks (which tend to be better than in-person presentations) provides chairs with back-ups in case somebody cannot be present at the last minute. Videos are also great for after-the-fact archival purposes and can be made available after the conference. Egerstedt supported the idea of asking for the opinion and desires of our members and beyond for this topic. S. Glavaski remarked that making material available to others beyond CSS could greatly help in outreach efforts. Cassandras acknowledged that this is a complex issue and suggested the creation of a taskforce that will think carefully about it, maybe create an opinion survey, and eventually produce proposals for BoG. Parisini took this as an action item and pointed out that CSS Day could also be a vehicle for collecting ideas.

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### **Informational Items**

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#### **CSS Day**

Sun described the activities planned for CSS Day, which will take place on October 19, 2022 (this corresponds to the date when CSS was founded). The taskforce has been meeting regularly and the program is almost finalized. It includes a Presidents' round table, a section on technical showcases (5 application-focused themes identified), a control history forum, activities proposed by local 6 chapters (1 from North America, 2 from Europe, 3 from Asia), a Young Professionals forum, and a video contest. Currently, the plans for publicity include the CSm June issue and flyers at ACC, ECC, CCTA registration packages. The digital platform used will be CONFlux from Conference Catalysts.

How inquired about the success criteria for the initiative. Sun replied that one important metric is to expand our footprint and reach out to people that do not normally attend our conferences. She emphasized the importance of everybody using their local networks for dissemination, including student centers on campus, word of mouth, etc. How suggested engaging professionals in advertising the initiative to help us attract people. Cortes and Pettersen suggested the use of social media (facebook, twitter, youtube) as a way of attracting people beyond conference attendees. In fact, there is a CSS website one could link to it social media posts. Abramovitch also asked about the value proposition for the intended audience, i.e., what they will take home from attending the event. Sun explained that not every activity will be of interest to everybody. The President's round table should speak to those interested in where CSS is headed, the technical showcases will illustrate ways in which control plays a key role beyond the confines of CSS. M. Krstic praised the effort involved in organizing the initiative and suggested the possibility of a special forum/webinar that could be folded into it with various Editors in Chief talking about control journals. Sun said that the program is not final yet and that new activities can indeed be added to it. Egerstedt added that the involvement of chapters in organizing activities is certainly a plus and asked if there is a measurable way of knowing whether the initiative worked. Sun said that we will collect data from participants and perform data analytics to understand the impact of CSS Day.

Di Benedetto explained a new initiative to nominate CSS Distinguished Industry Lecturers (DIL) to the DL program in collaboration with Masayuki Fujita, Distinguished Lecturer Committee Chair, and Alf Isaksson, Industry Activities Committee Chair. This aims at improving our engagement and communication with industry and will be run as part of the Distinguished Lecturer Committee program. Distinguished Industry Lecturers will be nominated for a 2-year term, instead of 3, to be more dynamic in the choice of people who can actively contribute. Examples of contributions will be seminars for local chapters, virtual seminars (pre-recorded and live), and brief inspirational presentations about control in industry.

Parisini expressed support for the program. How sought clarification as to whether we were increasing the pool of the DL program, to which Di Benedetto responded affirmatively. This means that there is no need for a dedicated budget action, as the DL program already has a budget allocated.

### **Multi-Society Discount Program**

Di Benedetto informed BoG that CSS has joined the Multi-society discount program, a 2 year experiment to offer 5% discount to members who join at least 2 different societies. The goal is to make the societies more interdisciplinary and encourage collaboration.

### **CSS Financial Status**

Hespanha presented a status update on the CSS finances. The 2021 actual budget numbers show a surplus of \$1,154K. The projection for the 2022 budget is a surplus of \$736K, which comes mainly from publications and conference activities. Revenues for TCNS and L-CSS continue to increase. OJC-SYS shows a deficit, which is normal for recently-launched journals. He noted that the recent changes to accounting implemented by IEEE explain the significant fluctuations observed from 2020 to 2021.

He also discussed the timeline for the FY2023 budget. The 1st pass budget, including estimated page counts for journals, membership dues and benefits provided to members, and prices and the number of issues of our publications, will be received from IEEE sometime in mid July. Once received, he will make some adjustments to account for changes in journal editorial contracts, conference budgets, travel costs, and CSS projects for 2023 (as approved in several motions earlier in the meeting). BoG will have to vote electronically on the revised budget some time in August.

For 2023 society projects, Hespanha explained that the amounts of funds available will be the minimum of: (i) 3% of 2022 reserve, (ii) 50% of 2022 surplus, and (iii) 1% of the total IEEE Technical Activities reserves. Usually the latter is the active constraint. For 2022, the society projects are CSS ChildCare Program (\$20K); the CSS Outreach Projects (\$100K, with an increase to \$120K in 2023); CSS Student Travel Awards (\$85K, will increase by 15K in 2023 per BoG approval of free workshop registration for students at ACC'22); Support Smart Cities Program (\$20K); Women In Control Luncheon (\$10K, increasing to 20K in 2023, per BoG approval at ACC'22); and CSS Day (\$29K, per BoG approval at ACC'22).

Egerstedt pointed out that at this time it is unclear what the return on the support for the Smart Cities Program is. Parisini and Hespanha mentioned that CSS is waiting to receive a report about its activities to evaluate. Several BoG members expressed support for removing it from the budget. Hespanha explained that we have until July to decide -- by that time the report should be available. How sought clarification on the support for CSS Day, and Hespanha explained that the budget is there to support it for 2022 and 2023.

## **2022 BoG Election**

Egerstedt informed BoG that a ballot consisting of nine candidates was sent by IEEE on April 13, 2022 to all IEEE CSS members for the election of six members to the Board of Governors. The election was held electronically and closed on June 1, 2022. The 6 members elected are Mario Di Bernardo, Sonja Glavaski, Silvia Mastellone, Girish Nair, Meeko Oishi, and Necmiye Ozay.

Parisini congratulated the Nominating Committee and commended the diversity of the new appointees in gender, geography, and occupation.

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## **Revisions to Journal Scopes**

Paschalidis explained that CSS has undertaken a holistic review of all journal scopes, as was recommended by the IEEE PRAC Review. The goal was to bring them up to date and more clearly delineate the footprint of each journal. The following process was followed: (1) EiCs and former and incoming VP-PAs met to discuss scope changes; (2) EiCs set taskforces involving their SEs and drafted new scopes; (3) some homogenization took place by the VP-PA; (4) the April ExCom reviewed proposed scopes and made further changes; (5) scopes were submitted to IEEE and further changes were made based on PDC comments. The scopes are currently under review by the pertinent IEEE committees. The scope of OJ-CSYS has not been updated because it is the same as the scope of IEEE CSS. Paschalidis went carefully over the specific changes to each journal scope.

How asked what holistic meant and Paschalidis explained the whole process of involving all EICs, coordinating the revisions, looking for areas of intersection and areas of distinction, etc. Parisini added that this was long overdue, as the scopes of some journals were written before some of the other journals even existed. PRAC made it clear in its last review that the revision of journal scopes is something to tackle regularly.

## **President's Updates**

Parisini started by noting that the earlier discussion on remote versus in-person registration fees already covered one of his updates. Regarding open access, he said that big changes are happening in Europe and that IEEE is running behind in signing transformative agreements.

Regarding the CSS Fund, he highlighted that if we spend money in supporting big initiatives, we could, in the medium-long range, consider a transfer from our reserves. He also emphasized the importance of publicizing new programs, like the CSS Graduate Fellowship Collaboration Initiative, among our industrial partners to raise additional funds.

Parisini also informed BoG that open calls for volunteers willing to organize conferences and willing to participate in the editorial boards of our journals will soon be posted in the CSS website. He also raised as emerging topics the possibility of organizing a CSS PhD Virtual School in Control and creating more CSS awards geared towards the recognition of younger members in our community.

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### **Activity Reports**

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No additional activity reports were presented during the meeting. BoG members were referred to the material contained in the agenda and reports document for full details on all activity reports.

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### **Other Business**

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The next BoG meeting will take place in association with CDC2022. It is scheduled for Monday, December 5, 2022 at the twin Marriot Cancun Resort and JW Marriott Cancun Resort and Spa hotels in Cancun, Mexico.

The meeting was adjourned at 5:00 pm (Eastern Time, US)